



NAVAL RESERVE OFFICERS TRAINING CORPS  
LOS ANGELES CONSORTIUM

# STATE OF THE UNIT

SPRING SEMESTER 2026





# Introductions

- Executive Officer
  - CDR Alex “Road Trip” Buschor
  - NFO E-2C Hawkeye



## CDR Alexander Buschor, USN Officer-in-Charge San Nicolas Island



Commander Alexander Buschor is from Long Island, New York. He graduated from the State University of New York (SUNY), College at Oneonta in May 2008 with a Bachelor of Science degree in Education. He was commissioned after completion of Officer Candidate School and designated a Naval Flight Officer in December 2010. CDR Buschor's first sea assignment was with Airborne Early Warning Squadron ONE ONE SEVEN (VAW-117) at Point Mugu, CA flying the E-2C Hawkeye. While there, he deployed aboard USS NIMITZ (CVN 68), covering the FIFTH and SEVENTH Fleet areas of responsibility (AOR) while supporting Operation Enduring Freedom.

CDR Buschor's first shore assignment was instructor duty with Airborne Early Warning Squadron ONE TWO ZERO (VAW-120). He was the E-2C radar subject matter expert, student control department head, and E-2D syllabus writing project manager. While there, he earned a Master of Arts with honors in Military History at American Military University.

Following his instructor tour, CDR Buschor reported to USS THEODORE ROOSEVELT (CVN 71) as a Catapult & Arresting Gear Officer (Shooter) and completed deployments to both the FIFTH and SEVENTH Fleet AORs while supporting Operation's Inherent Resolve and Freedom's Sentinel. While underway, he completed Joint Professional Military Education Phase I via correspondence from the Naval War College in Newport, RI.

After temporary duty as Officer-in-Charge of the Center for Naval Aviation Technical Training (CNATT), Detachment Point Mugu, CDR Buschor reported to Air Test & Evaluation Squadron THIRTY (VX-30) in February 2021. He served as Safety Officer and Maintenance Officer while flying E-2Ds, P-3Cs, NP-3Ds, and KC-130Ts on worldwide detachments in support of NASA, foreign military operations, Department of Defense, and various other organizations.

Upon completion of his VX-30 tour, CDR Buschor reported to Naval Base Ventura County as the Officer-in-Charge of Navy Outlying Landing Field San Nicolas Island, where he liaised with various governmental and private entities in support of Research, Development, Test, & Evaluation (RDT&E) in the Point Mugu Sea Range.

CDR Buschor is currently attaining his PhD in History from Liberty University. He has published in *Journal of the Air Force Historical Foundation*, *The Hook: Journal of Carrier Aviation*, *Naval Aviation News*, and the U.S. Army's *Military Review* (upcoming). His wife, Talitha, is completing her PhD in Education (Special Education and Disability Risk Studies) from University of California, Santa Barbara (UCSB) and their daughter, Talitha Joan, is starting kindergarten in 2026. He has been awarded the Navy & Marine Corps Commendation Medal, Navy & Marine Corps Achievement Medal, as well as various unit and campaign medals.



# Introductions

- Officer Instructor
  - LT Isabella Cobarruvias
  - Surface Warfare Officer



Lieutenant Isabella Cobarruvias is from Oakdale, California. She commissioned from NROTC San Diego and graduated from the University of California, San Diego with a Bachelor of Science in Marine Biology in 2021.

She successfully completed two division officer tours, in Pearl Harbor, HI onboard USS WILLIAM P. LAWRENCE (DDG 110) as the Auxiliaries Officer and San Diego, CA onboard USS CANBERRA (LCS 30) as the Navigator.





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# U.S. NAVY



# FIGHTING INSTRUCTIONS

## CONTENTS

### I. THE NAVY'S DIFFERENTIATED VALUE

TO THE NATION  
TO THE JOINT FORCE  
ASSESSING THE DELIVERY OF OUR DIFFERENTIATED VALUE

### II. WHAT THE NAVY DELIVERS TODAY

THE STANDARD MODEL  
STANDARD DEVIATIONS

### III. WHAT THE NATION NEEDS OF ITS NAVY TOMORROW

THE HEDGE STRATEGY  
READY MAIN BATTLE FORCE  
TAILORED OFFSETS  
JOINT FORCE, ALLIES, PARTNERS, AND INDUSTRY  
ENABLING CONCEPTS  
ENHANCED MISSION COMMAND FRAMEWORK

### IV. A PATH TO THE FLEET THAT DETERS AND DOMINATES ALWAYS

THE NAVY CAMPAIGN PLAN  
WAY AHEAD





# FOREWORD

## Sailors FIRST

The lifeblood of our Navy is the Sailor: well-trained, connected, supported, and fit to fight. In every ocean around the world, increasingly complex threats challenge our national security interests. Underpinned by our warrior ethos, we will rise to those challenges. For 250 years, we have been a world-class fighting Navy, and our strength lies in our Sailors. Our teamwork and esprit de corps are strengthened by our core values and devotion to our mission.

## Foundry

The Foundry is the engine that drives our warfighting advantage. It transforms raw inputs and forges them into lethal outputs: warfighters, platforms, and sustained readiness at the speed and scale necessary to win. The Foundry builds, generates, sustains, and modernizes naval power through three critical components: people (our total force, civilians and Sailors), infrastructure, and materiel. It is where we design the competencies, technologies, and decision systems that empower our Fleet to operate with greater autonomy, precision, and advantage in combat.

## Fleet

The Fleet is our most decisive instrument of national power and serves as the differentiated value our Navy brings to the Joint Force: expeditionary reach, unmatched mobility, and persistent presence that promotes our vital interests, protects the global commons, and wins our Nation's wars. Comprised of people, platforms, and payloads, the Fleet spans across all domains. To our Allies, it serves to reassure. To our adversaries, it deters and shapes behavior. To all, it is a signal that freedom of the seas is non-negotiable and will never be surrendered.

## Fight

The United States Navy provides the combat credibility and persistent global presence that secure U.S. vital interests, deter adversaries, and guarantee freedom of the seas for our Nation's prosperity and domestic tranquility. Simply put, our naval power is our Nation's power. In peacetime and crisis, our forward posture preserves sea lines of communication, blunts adversary initiative, and strengthens the economic and diplomatic levers of national power. In conflict, the Fleet employs its warfighters, delivers decisive effects, and accelerates decisions. It maneuvers, strikes, and sustains operations across all domains to impose costs on our adversaries, seize initiatives on key maritime terrain, and create dilemmas that enemies cannot resolve.

**These Fighting Instructions are built on those four foundations.** There is no Navy without Sailors. Sailors have no platforms without the Foundry. Platforms and Sailors are wielded as a Fleet. That Fleet executes combat power through the Fight. While my detailed plans in these Fighting Instructions necessarily employ more fine-grained categories and concepts, those core four foundations remain the bedrock that guide my tenure as Chief of Naval Operations.

To the Sailors of the U.S. Navy standing the watch, on deployment, and deterring America's adversaries around the world, this document is designed for one purpose: to ensure the Navy's way of business guarantees your victory. The language contained here is different from that of the tactical memos, operational concepts, and doctrines that build and enhance your lethality. I understand some of it may seem theoretical or hard to connect to the deckplate. But know, my strategic vision is designed to complement and fortify the hard work you do every day. The business of our Navy is only possible with your continued sacrifice, commitment, and mastery, for which I am eternally grateful.

ADM Daryl Caudle, USN  
34th Chief of Naval Operations





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U.S. NAVY  
FIGHTING  
INSTRUCTIONS

ADM DARYL CAUDLE  
CNO 34

This brief is UNCLASSIFIED

<https://www.youtube.com/watch?v=ONzhw3pa6qU>



# WHAT DID WE DO?

- Fall 2025
  - Academics
  - Physical Fitness
  - Service Selection
- Spring 2026
  - Hawaii Battle Study
  - Colorado Competition
    - Drill: 7<sup>th</sup> out of 9 teams
    - Color Guard: 8<sup>th</sup> out of 13 teams
    - Endurance Team: 14<sup>th</sup> out of 30 teams (8hrs 20mins 16 secs, winning time 6hrs 33mins 56 secs)
    - Iron 4/C: 5<sup>th</sup> out of 13 teams
    - Shooting: 11<sup>th</sup> out of 15 teams
    - Knowledge: did not place





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# ACADEMICS





# CLASS GPA

## SPRING 2025

CLASS	GPA
1/C:	3.87
2/C:	3.61
3/C:	3.26
4/C:	3.23
<b>Overall</b>	<b>3.49</b>

## Fall 2025

CLASS	GPA
1/C:	3.71
2/C:	3.71
3/C:	3.35
4/C:	3.27
<b>Overall</b>	<b>3.37</b>

46 MIDN ARE ABOVE 3.50 OR 51% OF THE BN

UNIT GOAL: 3.30 GPA





# 4.0 GPA'S

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SSGT CORACCIO



1/C TURNER



1/C MAGILL



1/C MOYNIHAN





# ACADEMIC EXCELLENCE

(GPA  $\geq$  3.75)



DE FINA

FILLIBEN

OUCHI

XIE

BRIAND

WILLIAMS

BANKS

HOF

MILES

BARET

MCKERNAN

TAYLOR

ZENDEJAS

WILLIAMS

WHITE

LETIZIA

JOTHIPRAKASAM

ZHANG

COONROD

KUNDU





# ACADEMIC ACHIEVEMENT

(3.5 – 3.74)



WYMAN

BREEN

HUANG

MOORE

NOCKER

GANGULY

LOCKWOOD

TURK

HEITMAN

SAMORTIN

VENTURA

SCOTT C.

TAK

ARAGON

YI

WEST

VILLENA

GILLIATT

ALLEN

WALSH

HANSEN

HOLLEY





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# PHYSICAL FITNESS





# PFT / PFA RESULTS

CLASS	PRT	PFT
1/C:	AVG 86.27	239
2/C:	AVG 88.17	279
3/C:	AVG 85.76	262
4/C:	AVG 73.50	276
<b>Overall</b>	<b>AVG 83.38</b>	<b>270</b>

NAVY GOAL FOR PRT: 90

MARINE GOAL FOR PFT: 285



# PHYSICAL FITNESS – EXCELLENT/ 300



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SSGT ANUAKPADO



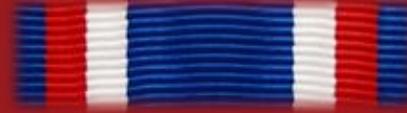
MIDN GILLIATT





# PHYSICAL FITNESS EXCELLENCE

## PFA (90 AND ABOVE)



MIDN 1/C ARAGON

MIDN 1/C HOF

MIDN 1/C MCKERNAN

MIDN 1/C TURNER

MIDN 2/C BREEN

MIDN 2/C GANGULY

MIDN 2/C MCKELVEY

MIDN 2/C SCOTT C.

MIDN 2/C SCOTT K.

MIDN 2/C TAM

MIDN 2/C YI

MIDN 3/C AGUIRRE

MIDN 3/C ARTEGA

MIDN 3/C BURGOS

MIDN 3/C DONAHOE

MIDN 3/C HANSEN

MIDN 3/C HUANG

MIDN 3/C KUNDU

MIDN 3/C LOCKWOOD

MIDN 3/C MADRIGAL

MIDN 3/C MAGILL

MIDN 3/C MOYNIHAN

MIDN 3/C ROMERO

MIDN 3/C WEST

MIDN 3/C WILLIAMS

MIDN 4/C BALMA

MIDN 4/C BONNET

MIDN4/C BRUYERE

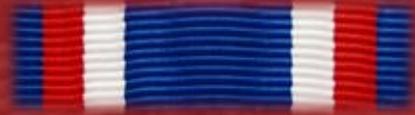
MIDN 4/C MILES





# PHYSICAL FITNESS EXCELLENCE

## PFT (285 AND ABOVE)



MIDN 2/C WYMAN

MIDN 2/C XIE

GYSGT LOPEZ

MIDN 3/C BANKS

MIDN 4/C TURK

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# SERVICE SELECTION



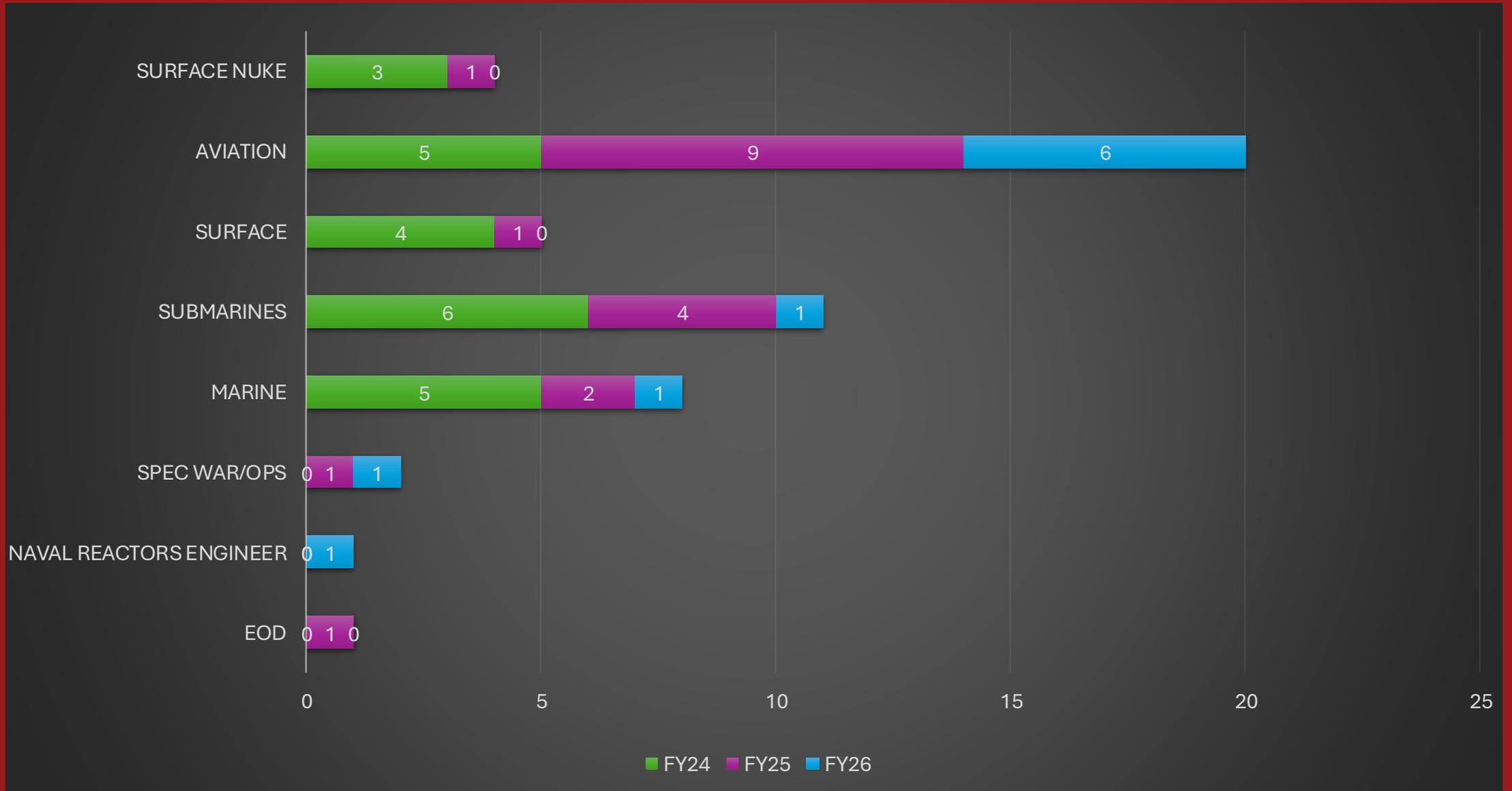
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# SERVICE SELECTIONS FY 2024-2026



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FY24 FY25 FY26





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WHERE ARE WE HEADED?

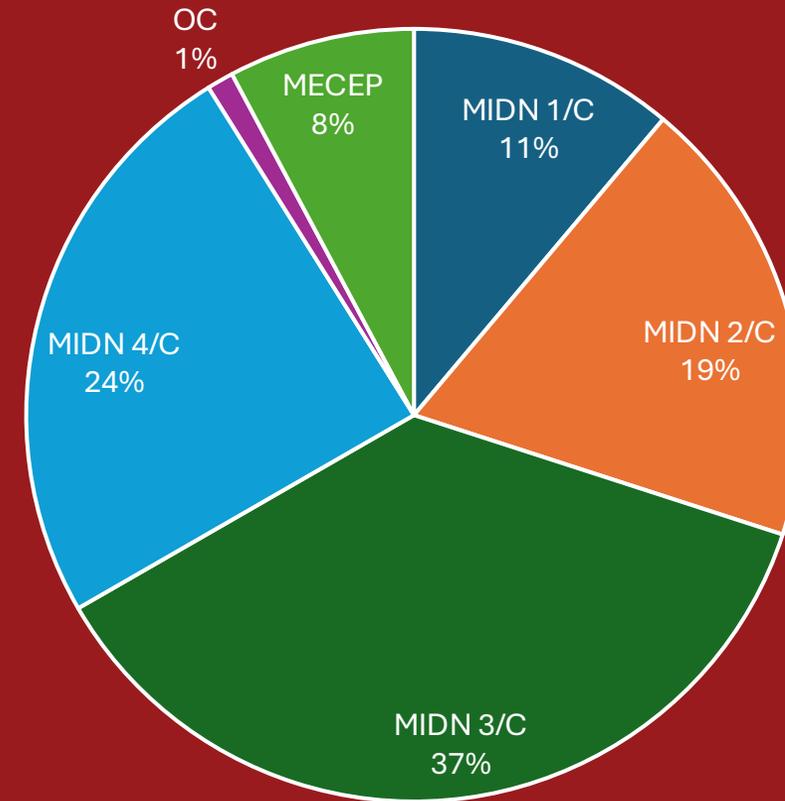


# BATTALION STRENGTH

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MIDN 1/C:	10
MIDN 2/C:	17
MIDN 3/C:	33
MIDN 4/C:	22
STA-21:	01
<u>MECEP:</u>	<u>07</u>
 TOTAL:	 90

TROJAN BATTALION



■ MIDN 1/C ■ MIDN 2/C ■ MIDN 3/C ■ MIDN 4/C ■ OC ■ MECEP





# SPRING 2026 MAJOR EVENTS

- Jan 12: Classes Begin
- Jan 15-19: 1/C Hawaii Battle Study
- Jan 24-28: Naval Academy Leadership Conference
- Feb 5-8: Notre Dame Leadership Conference
- Mar 6-8: CU Boulder Meet
- Mar 14-22: Spring Recess
- Mar 26-29: Yale Leadership Conference
- Mar 31: ROTC Veterans Dinner (Open to USC NROTC Alumni)
- Apr 10-12: Navy Northwestern Competition (First Time Competing)
- Apr 11-12: FEX II, SOI – Camp Pendleton
- Apr 18: Blood Madness
- Apr 24: Dining-in
- Apr 30: Awards Ceremony
- May 1: Classes End
- May 6-13: Finals Week
- May 14-15: Spring Commencement Ceremonies
- May 16: Spring Commissioning Ceremony (0800-0915)





# EXPERIENTIAL LEARNING

- FALL BATTLE STUDY: ~20 STUDENTS AND STAFF
- DATES: (TENATIVE) 13 AUGUST – 20 AUGUST 2026
- LOCATION: LONDON AND FRANCE
  - (2) DAYS IN LONDON
    - SHAEF HEADQUARTERS
    - ST JAMES'S/GROSVENOR SQUARE
    - THE US CAMP IN BUSHY PARK
    - CAMP GRIFFISS
    - THE EISENHOWER CENTER
    - THE HOTEL OF SPIES: ST ERMIN'S HOTEL
    - THE OLD WAR OFFICE
    - THE CHRUCHILL WAR ROOMS
    - HMS BELFAST
  - CROSS CHANNEL FERRY FROM PORTSMOUTH TO CAEN
  - (5) DAYS IN FRANCE (NORMANDY, BELLEAU WOOD, AND PARIS)
- OPEN TO USC NROTC ALUMNI
- OPEN TO USC AFROTC AND AROTC





# 2026 NROTC NATIONAL SELECTION RESULTS

- Selected to date: 1,140
- USC (74 out 1,140 or 6.49% have USC in their Top 5)
  - 1<sup>st</sup> Choice: 13
  - 2<sup>nd</sup> Choice: 19
  - 3<sup>rd</sup> Choice: 19
  - 4<sup>th</sup> Choice: 9
  - 5<sup>th</sup> Choice: 14





# SIDE LOAD SCHOLARSHIPS

- College Program Midshipmen
  - 5 Navy Options, 2 Marine Option
- What you need to be competitive:
  - 3.0 GPA (2.5 to apply)
  - Exemplary Physical Fitness (285+ or Excellent-High)
  - Involved in the Battalion
  - CO's Endorsement





# ALUMNI SCHOLARSHIP OPPORTUNITY

- Fall 2025
  - Five \$2,000 Scholarships
- Spring 2026 (Pending)
  - Five \$2,000 Scholarships
- Eligibility
  - Good Standing: Current & Previous Term
- Requirements
  - 2.75 GPA
  - Needs-Based
  - OI/Staff Recommendation





# CLAYTON ENDOWMENT SCHOLARSHIP

- Spring & Fall 2024
  - Total Endowment: \$19,100
  - (31) Students Qualified
- Spring & Fall 2025
  - Total Endowment: \$TBD
  - TBD Students Qualified
- Eligibility
  - Good Standing: Current & Previous Term
- Requirements
  - GPA: 3.50 (TIER III), 3.25 (TIER II), 3.00 (TIER I)
  - PHYSICAL FITNESS: 90/270
  - APTITUDE: ABOVE AVERAGE





# GOALS AND OBJECTIVES

- ACADEMICS

- Goal – 3.30

- PRT/PFT

- Goal – OUTSTANDING-MEDIUM / 285

- SERVICE ASSIGNMENT

- GOAL – TOP CHOICE

- EXPERIENTIAL LEARNING

- Goal – Maintain Hawaii Battle Study for 1/C,
- Goal – Maintain Summer Battle Study in London and France

- CHARACTER AND COMPETENCE

- Goal – Students are developed with character and competence to serve as Junior Officers in the Navy and Marine Corps; maintain a professional wardroom.





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# QUESTIONS